

Performance Governance Committee Assurance Report to Grampian NHS Board

Purpose of Report

This report summarises the key matters considered by the Committee under the revised governance arrangements approved by the Board.

In line with the revised arrangements, the business of the Committee has been focused on the key matters in relation to performance governance relevant to the Board's response during the period of COVID-19 and the implementation of the remobilisation plan.

This report covers the Committee meeting held on 21 April 2021.

Recommendation

The Board is asked to note the following key points and assurances from the Committee:

Performance

The members considered two separate reports – (1) a summary of performance against NHS Scotland standards and (2) a Grampian Health System report. The latter report covered the following: COVID response, the latest activity data in relation to unscheduled care and planned care and an update in relation to Test and Protect and the vaccination programme. The following key points were noted:

- The members scrutinised the position in relation to performance against the national standards and sought assurances from the executive members regarding actions that were being taken. Matters that were highlighted included (1) the rise and increase in complexity of patients being referred to the Child and Adolescent Mental Health Services (CAMHS) Tier 4 and Eating Disorder services, whilst noting that timely access to services was being maintained; (2) that the waiting list for elective care had stabilised and remobilisation of activity was progressing, with the challenges in restarting services noted; (3) the waiting list for a first outpatient appointment was increasing, however the percentage of patients in Grampian waiting over 26 weeks continued to be below the national average and (4) performance against the 4 hour emergency department standard remained variable reflecting the pressures within ARI and across the whole health and care system.
- The health system report provided a high level summary of the status within Grampian of the key elements that comprised Operation Snowdrop prior to 31 March 2021. Matters of note arising from the discussion were (1) the drop in the COVID new case numbers and positivity rates in Aberdeen City and Aberdeenshire and the variability in rates in Moray and general upward trend in case and positivity rates in the area; (2) the significant progress that had been made in both 1st and 2nd vaccination doses across Grampian, with over 50% of the population having received at least one dose; (3) the high levels of bed occupancy across all main sites, reflecting the pressures in regard to system activity and flow.

The members requested further updates on progress against the actions being taken in respect of the above and acknowledged the significant efforts of staff given the challenges that the previous 12 months had presented.

Finance position at end of March 2022

The Committee received a presentation on the year end finance position. The members noted that the year end position was almost finalised and, subject to audit, would highlight the following:

- An underspend of £0.7m against revenue budget of £1.3bn.
- Capital programme in excess of £60m had been delivered.
- Total projected COVID spend this year is £87m (including Integration Joint Board (IJB) costs and remobilisation costs). These costs will be fully funded by Scottish Government.

In conclusion, the Director of Finance noted the significant efforts undertaken to support key decisions in relation to the Board's COVID response and to plan for 2021/22.

Baird and ANCHOR projects

The members scrutinised the Director's Report in relation to the above projects and would highlight the following:

- Construction activities continue to make good progress following mobilisation in January 2021.
- Progress against the Design Programme was explained and the members noted the complexity of the work and were assured as to the steps being taken to deliver the required actions.
- The proactive engagement of services in preparing for clinical commissioning and the redesign work being undertaken in advance of the new facilities being opened.
- The Virtual Launch event scheduled for 18 May 2021 which would provide insights into the new facilities and patient and user feedback.

Remobilisation Plan

The Committee noted that the draft remobilisation plan had been submitted to Scottish Government and that it would be considered for formal Board approval at the June 2021 meeting.

Matters referred to other Board Committees

Whilst, there were no matters referred to any other Board Committee the members noted the requirement for a continued co-ordinated approach to the monitoring of the implementation of the remobilisation plan across the individual committees of the Board.

Rhona Atkinson
Chair, Performance Governance Committee

Attachment: Agenda of Performance Governance Committee meeting of 21 April 2021

**NHS Grampian
Performance Governance Committee
Wednesday 21st April 2021 – 14.00 to 16.00
(Microsoft Teams Meeting)**

Agenda

1.	Welcome		
2.	Minutes of Previous Meeting – 17 th February 2021		*
3.	Items for Discussion		
	3.1	Performance Summary	
9		a) National Standards Comparison – Performance	*
18		b) Weekly Health System Situation Report (08.04.21)	*
	3.2	Finance Report and Budget 2021/22	*
33	3.3	Baird and ANCHOR – Directors Report	*
57	3.4	Remobilisation Plan - Update	*
4.	Discussion – Role, Remit and Focus of Committee Business		#
5.	Matter to Highlight to Board		#
	Date of Next Meeting		
	Wednesday 16th June 2021 14.00		

* Paper attached
Verbal

Chair: Rhona Atkinson

Apologies to: else.smaaskjaer@nhs.scot