

Performance Governance Committee Assurance Report to Grampian NHS Board

1. Purpose of Report

This report covers the Committee meeting held on 15 June 2022 and summarises the key matters considered by the Committee under the governance arrangements approved by the Board. In line with the revised arrangements, the business of the Committee has been focused on the key matters in relation to performance governance relevant to the Board's response during the period of Operation Iris. Operation Iris has been extended beyond the intended end date of 31 March 2022.

2. Recommendation

The Board is asked to note the following key points and assurances from the Committee:

3. Future remit & function for this Committee

The Committee, as part of the review underway of all Committees of the Board, took the first hour to discuss with appropriate Executives how there could be collective implementation of the renewed Terms of Reference. This was in advance of further corporate work over the summer but given the extent of change for this committee was considered a necessary preliminary step.

4. Performance:

The members scrutinised the system pressures report and the summary of progress against the remobilisation plan (v4) performance trajectories and milestones. The key matters arising from the scrutiny of these reports is summarised below:

- 4.1 Overall Progress against the Milestones
- 4.2 Delivery against Performance Trajectories at End of March 2022
- 4.3 Key Issues/Risks Affecting Delivery
- 4.4 Oversight/Exploration of RMP4 Progress
- 4.5 Future Progress Reports

The Committee agreed that it was assured that the system was managing and mitigating the risks as best it can in the current circumstances.

4. Performance Report

In light of the changing remit of this committee as well as the intent with respect to the delivery of Plan for the Future, consideration was given as to how reporting to the committee, especially on performance, should be presented. An initial thoughts paper was the core of the discussion. Beyond the actual physical presentation there was discussion on how the reports format and content could be determined so as to engender interaction to allow assurance to be gained, or not. Overall seeking a shift from understanding the correctness of the data provided to determining if the progress against the Strategic Intent.

5. Financial Position 2022/23 & Resource Spending Review 2023/24

The Committee received a presentation on the Financial Position 2022/23 and Resource Spending Review 2023/24 – 2026/27.

This provided an overview of the NHS Scotland projected position for 2022/23 and consequentially for each local Board. The extent of the potential gap was explained as were the actions being considered to address.

There was detail on COVID funding and costs in the context of expected funding from Scottish Government. This highlighted the need for a refresh of the anticipated costs and for options to be prepared for Chief Executive's Team to consider. It was evident that difficult choices would have to be taken.

Given the impact of the funding position consideration was given to what has to happen locally. At its core this is for the profile of finance as an issue to be heightened and reacted to.

In concluding there was an overview of the Scottish Government Spending Review and anticipation of the consequences of that on finance forecasts and funding levels.

6. Infrastructure Report

This was a first detailed look by the committee at Infrastructure, given its inclusion in the revised Terms of Reference. Therefore it was an introductory report that sought to highlight the issues that the committee will be concerned with, in appropriate detail, as part of its planned work for the coming year.

The headlines focused at this time were:

- 6.1 Risks, constraints and policy context affecting planning for infrastructure investment;
- 6.2 Process to agree priorities for longer term investment plans on a whole system basis in line with the NHS Grampian Strategy, "Plan for the Future", approved by the Board on 2 June; and
- 6.3 Short term plans to ensure that available resource remains focused on addressing key operational risks across the Board's existing infrastructure base.

7. Matters referred to other Board Committees

Whilst, there were no matters referred to any other Board Committee the members noted the requirement for a continued co-ordinated approach to the monitoring of the implementation of the remobilisation plan across the individual Committees of the Board.

Rhona Atkinson

Chair, Performance Governance Committee, 22 June 2022

Attached: Agenda of Performance Governance Committee meeting of 15 June 2022