Board Meeting 14.03.2024 Open Session Item 9.1

Priority Area	Blueprint Function	High level Action	Lead	Timeline
1	Setting the direction, Holding to account, Managing risk, Influencing culture	The Board will focus more of its capacity on driving innovation and transformational change in pursuit of continuous improvement, including meaningful engagement with stakeholders; considering allocations on budgets in terms of strategic plans; celebrating success; communicating the risk management strategy and tolerance levels to staff.	Chair Vice-chair Chief Executive	31/03/2025
2	Holding to account, Influencing culture	The Board will continue learning about and reflectively practising approaches to building psychological safety and the development of deep trust. This will enable members to contribute perspectives and concerns confidently at the appropriate time.	Culture of the Board Working Group	31/03/2025
3	Setting the direction, Holding to account, Managing risk, Engaging with stakeholders, Influencing culture	The Board will consider the effective triangulation of different sources of evidence, data and management information and explore further the concepts around accommodating complexity and safe uncertainty in its assurance role, seeking to experiment how this is applied in practice.	Chair Vice-chair Board Secretary	31/03/2025